

# MOMS Rapid Response Mini-Grants Report

Year 3

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## MOMS Rapid Response Mini-Grants

### Introduction

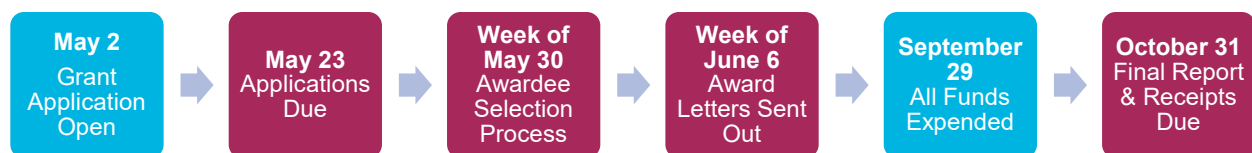
As part of the Montana Obstetrics and Maternal Support (MOMS) program, the University of Montana Rural Institute for Inclusive Communities (UM) solicited applications for mini-grant funding from local Montana organizations to utilize \$200,000 in carry-over funding awarded to the MOMS program through the Health Resources Services Administration (HRSA). The mini-grants were one-time only, cash awards given to organizations or groups serving people in the prenatal or up to one-year postpartum period.

The purpose of the MOMS mini-grant program, with guidance from the Department of Public Health and Human Services (DPHHS) and the Maternal Health Leadership Council, was to distribute MOMS funds to innovative hospitals, clinics, health departments, and non-profits working to achieve MOMS objectives in their communities.

### Rapid Response Mini-Grants

In spring 2022, UM solicited applications via REDCap, a secure web application for building and managing online surveys, to distribute MOMS funds through mini-grants to local hospitals, clinics, health departments, foundations, and non-profits working to achieve MOMS objectives. Preference was given to Primary Care Health Professional Shortage Areas, with funding to be spent on training, programming materials, education resources, equipment, and other innovative responses to improve maternal health and well-being. Award amounts could be up to \$20,000 per applicant. The timeline for the MOMS mini-grant program was brief, and awardees agreed to expend all funds by September 29, 2022. Figure 1 demonstrates the 2022 mini-grant timeline.

**Figure 1.** 2022 MOMS Mini-Grant Timeline



Forty-one applicants across Montana applied for mini-grant funding, and the MOMS mini-grant selection committee approved 20 total applications, with UM awarding 13 organizations that met MOMS program objectives. Seven awardees met criteria to be better supported through the demonstration project at Billings Clinic (described later in this report).

### Equipment, Trainings, and Activities Supported by UM Mini-Grant Funds

Through funding a variety of programming, the mini-grant activity was able to support innovation in education; provide training opportunities for doulas, lactation counselors, clinical staff, health department staff; and expand community resources. This project allowed for necessary support services to meet postpartum people’s needs by providing postpartum resources (such as postpartum kits, gas vouchers to attend appointments, respite care, etc.) and bereavement services.

In total, \$172,922 in funds were distributed to Anaconda, Bozeman, Browning, Butte, Culbertson, Glasgow, Glendive, Hardin, Helena, Kalispell, Missoula, and Sidney communities. Table 1 shows activities and equipment supported by UM mini-grant funds.

**Table 1.** Activities and Equipment Supported by UM Mini-Grant Funds

Organization	Organization Type	Activities and Equipment
Big Horn County Public Health	County Public Health	<b>Education Programming and Resources:</b> birth education materials (Understanding Birth PPT, yoga mats, birth balls, rebozos, Newborn Care Education Video and Workbooks, class handouts, Positions video, dilation models, Antenatal PPT, etc.)
Blackfeet Early Childhood Center	Daycare Center	<b>Education Programming and Resources:</b> trainer wages, education on importance of prenatal healthcare, smoke and drug use during pregnancy, pregnancy, nutrition, healthcare, and dental care; activity materials. <b>Other Resources:</b> Cultural materials, gas vouchers for prenatal appointments
Community Hospital of Anaconda	Critical Access Hospital	<b>Equipment:</b> 2 Halo Bassinettes
Dawson County Best Beginnings Coalition	Coalition	<b>Resources:</b> supplies for new parents (diaper bags, including maxi pads, peri bottle, tucks wipes, nipple cream, nursing pads, breast therapy pads, tea, water bottle, slippers, chocolate), gas vouchers for postpartum follow-ups; <b>Outreach:</b> design and printing for postpartum resources magnets
Florence Crittenton Home and Services	Family Services Organization	<b>Programming &amp; Programming Resources:</b> Trauma workshops by LCPC for 26 people (staff and clients), equine therapy, supplies for workshops, staff time, food and travel costs
Gallatin City-County Health Department	County Health Department	<b>Workforce Development:</b> Spanish-speaking home visitor wage, community health worker wage, behavioral health consultant wage
Mountain Home Montana	Shelter	<b>Workforce Development:</b> Doula training for staff; <b>Resources:</b> birthing supplies, childbirth model and resources, postpartum kits (resources and gifts for postpartum patients), postpartum respite costs, respite meal train, patient travel costs; <b>Equipment:</b> TENS machine.
Postpartum Resource Group	Non-profit	<b>Workforce Development:</b> Network Director wage, doula training; <b>Resources:</b> therapy

		scholarships for mothers in need, education materials (to increase awareness of PMADS), prenatal vitamins
Richland County Health Department	County Health Department	<b>Resources:</b> postpartum education materials, prenatal vitamins and education, office supplies, testing materials for postpartum Hgb checks; <b>Outreach:</b> postcards
Roosevelt Medical Center	Critical Access Hospital	<b>Resources:</b> Welcome to Motherhood educational books, caring for newborn and parent materials
St. James Healthcare Foundation	Foundation	<b>Workforce Development:</b> project manager wage, lactation support staff training, staff training time reimbursement; <b>Resources:</b> equipment and supplies for lactation clinic, training material supplies
Valley County Health Department	County Health Department	<b>Education Resources:</b> infant and postpartum maternal health, mental health, substance use, heart disease, diabetes, weight control, infectious disease prevention; <b>Outreach:</b> health message media costs (newspaper, radio, snapchat), handouts, magnets and flyers
YWCA Helena	Social Service Organization	<b>Programming and Programming Resources:</b> WINGS, child safety items, gas vouchers, and programmatic costs not reimbursed by Medicaid

As noted in the mini-grant timeline in Figure 1, awardees of the UM mini-grant program submitted a final report via REDCap by October 31, 2022. The final report gathered information on how grant funds were expended, barriers to implementation, what organizations achieved with grant funds, success stories, additional needs organizations identified for the communities they serve, and how the mini-granting process could be improved in the future. Please see a summary of the responses from each organization’s final report in Appendix A.

### Billings Clinic Mini-Grants

Billings Clinic, the technical assistance partner of the MOMS grant, participated in the review of the mini-grant requests. As part of this process, the Billings Clinic lead identified training and equipment needs for communities and health agencies across the state. Billings Clinic developed a granting process to support these identified needs. The Billings Clinic mini-grant program led to expanded partnerships across Montana.

In total, \$41,608 in funds were distributed through mini-grants to the Billings, Glasgow, Havre, Helena, Lewistown, Livingston, and Ronan communities. Table 2 shows Billings Clinic mini-grant awardees and how MOMS mini-grant funds were utilized within their organization.

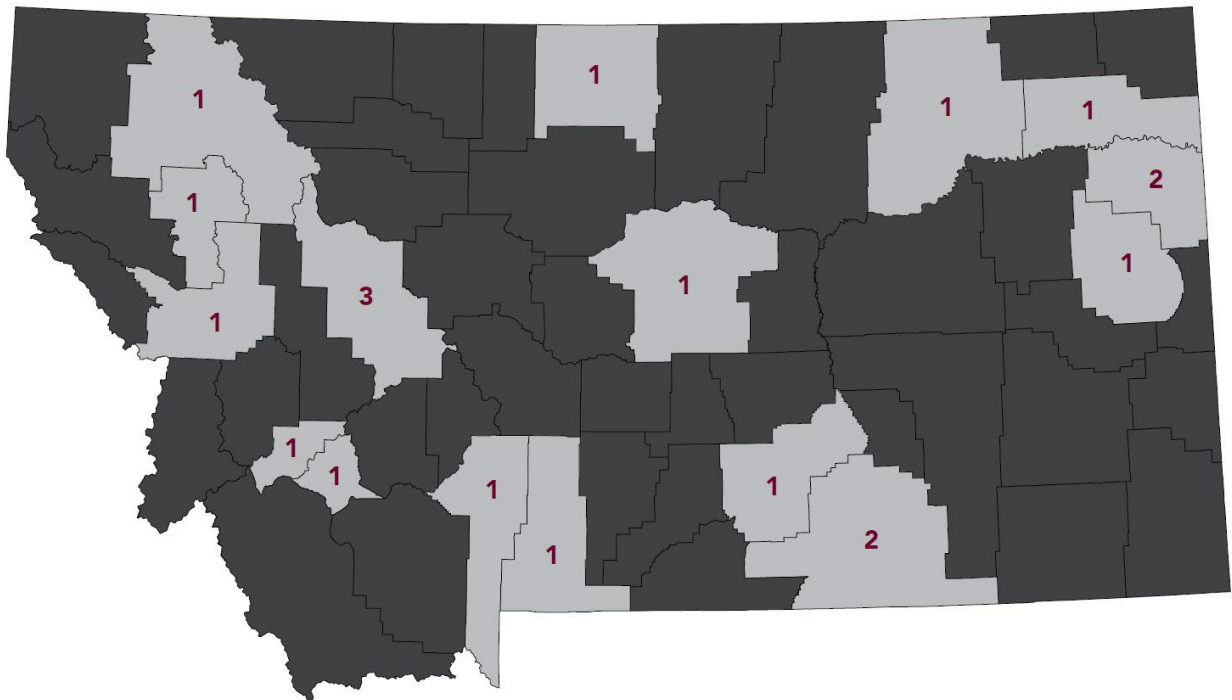
**Table 2.** Activities and Equipment Supported by Billings Clinic Mini-Grant Funds

Organization	Organization Type	Activities and Equipment
Billings Clinic Family Birth Center	Hospital	<b>Equipment:</b> Scales to measure quantified blood loss (QBL) for labor and delivery rooms
Central Montana Medical Center	Critical Access Hospital	<b>Workforce Development:</b> Advance Life Support in Obstetrics (ALSO) education program
Frances Mahon Deaconess Hospital	Critical Access Hospital	<b>Workforce Development:</b> Relias OB education program (for 5 years)
Lewis and Clark County Public Health	County Health Department	<b>Workforce Development:</b> WIC Aide and Peer Breastfeeding Counselor International Doula Institute Training (combo training: birth doula, postpartum doula, breastfeeding counselor, and childbirth educator); Circle of Security training
Northern Montana Hospital	Critical Access Hospital	<b>Equipment:</b> Hemorrhage cart with refrigeration
Park City-County Health Department	County Health Department	<b>Workforce Development:</b> 2-day Postpartum Support International training on perinatal and postpartum mental health
St. Luke Community Healthcare Foundation	Foundation	<b>Workforce Development:</b> STABLE training

### Overall Mini-Grant Program Results

The UM and Billings Clinic mini-grant programs distributed a combined \$214,530 to 20 organizations in 16 counties. While UM awarded most mini-grants, Billings Clinic awarded additional grants related to training and equipment, in line with their demonstration project work plan. Figure 2 demonstrates a map of the distribution of mini-grant funds supported by UM and Billings Clinic, Table 3 shows all mini-grant program awardees in 2022.

**Figure 2.** Mini-Grant Awardees by County



**Table 3.** Mini-Grant Program Awardees

Organization	City	County	Amount of Award	UM/BC
Gallatin City-County Health Department	Bozeman	Gallatin	\$20,000	UM
Postpartum Resource Group	Kalispell	Flathead	\$20,000	UM
YWCA Helena	Helena	Lewis & Clark	\$20,000	UM
St. James Healthcare Foundation	Butte	Silver Bow	\$17,658	UM
Dawson County Best Beginnings Coalition	Glendive	Dawson	\$17,500	UM
Mountain Home Montana	Missoula	Missoula	\$16,000	UM
Florence Crittenton Home and Services	Helena	Lewis and Clark	\$14,620	UM
Valley County Health Department	Glasgow	Valley	\$13,000	UM
Blackfeet Early Childhood Center	Browning	Big Horn	\$12,000	UM
Community Hospital of Anaconda	Anaconda	Deer Lodge	\$10,000	UM
Richland County Health Department	Sidney	Richland	\$6,164	UM
Big Horn County Public Health	Hardin	Big Horn	\$5,080	UM

Roosevelt Medical Center	Culbertson	Roosevelt	\$900	UM
Frances Mahon Deaconess Hospital	Glasgow	Valley	\$15,380	BC
Central Montana Medical Center	Lewistown	Fergus	\$10,000	BC
Billings Clinic Family Birth Center	Billings	Yellowstone	\$5,500	BC
Lewis and Clark County Public Health	Helena	Lewis & Clark	\$4,128	BC
Northern Montana Hospital	Havre	Hill	\$4,000	BC
Park City-County Health Department	Livingston	Park	\$2,000	BC
St. Luke Community Healthcare Foundation	Ronan	Lake	\$600	BC

## Conclusion

The MOMS rapid response mini-grant program distributed \$214,530 to 20 organizations throughout Montana in 2022. The program was impactful for many Montana communities because mini-grant funds gave local organizations and groups the chance to fund small, but innovative and impactful, programs that met their community's need. The timeframe for distributing this funding was rapid, as noted by MOMS program staff and many awardees in their final reports. We recommend discontinuing the mini-grant program as is, and refocusing the distribution of carry-over funding to have a much narrower scope, such as on funding training or equipment in the future.



## Appendix A

### UM Mini-Grant Final Report Responses

Awardees submitted a final report as part of the UM mini-grant program. The final report gathered information on how grant funds were expended, barriers to implementation, what organizations were able to achieve with grant funds, success stories, additional needs organizations identified for the communities they serve, and how the mini-granting process could be improved in the future. Respondent comments are summarized below.

#### **Describe any barriers that you encountered in implementing your stated goals for the grant and if/how you were able to address those barriers.**

- *“We are moving our health department, we had to find an alternative location to host our classes. We also had to purchase a DVD player and are currently looking for a large TV for when we are officially moved as we will not be able to use the ambulances as we will no longer be together. Outreach to bring awareness that this is happening- (we are in the process of a tri-fold pamphlet with class information on it.” – Big Horn County Public Health*
- *“The biggest barrier we ran into was not having credit cards with big enough limits. We had to use so many credit cards from people in the courthouse and library and personal cards.” – Dawson County Best Beginnings Coalition*
- *“The biggest barrier was time. We have so many Spanish-speaking families on our waitlist for home visiting services and it was extremely difficult to support all of their needs in the timeframe we had and with the Spanish speaking staff that we have available to us.” – Gallatin City-County Health Department*
- *“The biggest barrier for implementing our stated goal was just having a limited timeframe. We did initiate all of the stated goals, but building collaborations can take time. As we build these collaborations, we are looking forward to fostering and growing relationships and finding new opportunities for more robust sources of funding to sustain our Doula programs.” – Mountain Home Montana*
- *“We had not anticipated the amount of staff time it would take to get the project started. The design of our project did not lend itself well to the time frame of this grant.” – Richland County Health Department*
- *“The greatest barrier was to spend so much money in a very short time.” – Valley County Health Department*



Please share a success story about how these funds impacted outcomes for improving maternal health in your community.

- *“There were so many success stories because every single family that we were able to impact with this funding felt like such a success. There are so many barriers for families in our community who do not speak English. Through this funding we were able to give feedback to community partners in regards to the barriers in place for non-English speaking families when trying to access their services. We had several meetings with Bozeman Health Hospital in this regard as their phone tree did not offer an option for non-English speakers calling their hospital. This impacted families trying to make medical appointments, access financial assistance, inquire about their medical bills, speak to their or their child’s medical provider, etc. As a direct result, Bozeman Health is making changes to their phone tree options. Another example is the Office of Public Assistance (OPA). When the Community Health Worker employed through this funding called OPA in an effort to advocate for one of the Spanish speaking families on our home visiting waitlist, she noticed that when she would choose the option on the phone tree for Spanish Speakers, the phone would immediately disconnect. She experienced this time and time again and we were able to contact the local OPA supervisor so that Spanish speaking families in our area did not have to go through this frustrating process and eliminate that barrier in obtaining medical and financial supports through OPA. It was such an incredible gift that through this funding we were able to get children into childcare through the best Beginnings scholarship, get them insurance coverage, get them car seats and pack n plays. The magnitude of how many of these families’ lives were greatly improved through this funding is indescribable. We are seriously lacking available resources in our community to support non-English speaking families so to be able to increase access the way we did even for a few months was so impactful.” – Gallatin City-County Health Department*
- *“Thanks to MOMS funding that led to increased doula support, we recognized the isolation so many of our new parents face. With this information and staff time covered by the grant, we were able to problem-solve and develop a new parents support group at Mountain Home. The group is facilitated by one of our doulas, our parenting support staff and a licensed therapist. So far we have had 4 parents attend. We have mostly opened the space for check in’s and peer to peer support, but we have also offered some fun activities like a baby photoshoot by a professional photographer. One of the participants in particular has been struggling with suicidal ideations during her postpartum period and this group has been a grounding place for her to have community and check in with her mental health team.” – Mountain Home Montana*
- *“Over the summer we received an influx of referrals for cases of postpartum bereavement. While this is clearly a postpartum issue and can come with a high risk of PMADs, it is often a group of people left behind and forgotten in the postpartum community. One of our doulas was already trained in bereavement and she took on each client as they dealt with grief, loss, lactation, changes in the home, funeral planning, processing, and mental health check-ins. We realized the great value of this service and made it a priority to raise awareness about PMADs among the bereaved community, no matter how or when that loss is experienced. At least three mothers, so*

*far, have benefitted from this support and community, which did not previously exist. Now three more of our doulas will be trained in bereavement to expand our services.” – Postpartum Resource Group*

- *“An unexpected win that came from this program occurred outside of the clinic setting. The Culbertson High School counselor heard about our program and made a request for one bags of materials to provide to a troubled and fearful teen in the school. As a very young mom-to-be, this student expressed shock and appreciation when she received the information. She was happy to know someone cared enough about her to provide the information to her and also noted that the information gave her the confidence she needed moving forward with becoming the mom she aspires to be.” - Roosevelt Medical Center*
- *“There was a patient that presented to the lactation clinic for help with breastfeeding. When she was discharged from the hospital her EPDS score was 4. When she was screened at the lactation clinic her score was 11. The IBCLC noted that this patient had a significant increase in her EPDS score and that she was having some issues with depression, while the patient was at the clinic, the IBCLC notified the case manager to come and see the patient. The patient was seen by the case manager, the case manager was able to get her an appointment with a counselor, the patient provider was notified and an appointment was made with her provider for that day when she left the clinic, a plan of care was developed with the patient prior to her leaving the lactation clinic. The patient returned to the lactation clinic the next week and her EPDS score had improved, and she was feeling much better after receiving early intervention.” – St. James Healthcare Foundation*
- *“A woman living at the YWCA experienced a traumatic event relating to maternal health. While the event was prior to grant funding YWCA staff was consistently available to provide her with therapeutic interventions for her to work through the healing process during the time this funding was administered. High-Touch, comprehensive care was provided throughout her traumatic experience. Staff was able to provide support that was individualized to her story and her present experiences. The woman was able to learn coping skills to work through her experience due to staff’s therapeutic intervention and the support of her peers living at the YWCA. She was able to grieve in a safe, supportive space, learn positive coping skills to assist in her healing process, all while working on her substance use recovery.” - YWCA Helena*

**Did you identify any additional needs for improving maternal health outcomes during the implementation of this mini-grant?**

- *“Working with a population of childbearing years with co-occurring substance use and mental health disorders presents with complexities that yield needs for improving maternal health outcomes. It continues to be our experience as a substance use recovery program for women, we serve are not actively referred to adequate services during pregnancy or newly post-partum. We acknowledge that the barriers and challenges for whom we serve are not unique and that those who are in active use,*

*experiencing extreme poverty, and homelessness are at risk for notable negative maternal health outcomes.”*

- *“We identified a need for better translation services and plan to look into options such as real time translation headphones or the AMN Healthcare Language Services iOS Software in an effort to best serve the non-English speaking families in our community.”*
- *“Along with bereavement we also noticed a need for increased support for teen parents.”*

**If you had access to further funding for improving maternal health outcomes, what would you utilize the funds for?**

- *“I would use additional funding for advertisement and incentives for pregnant mothers. I know we are not supposed to, but I feel incentives are very beneficial in getting larger numbers to come in and participate to learn. I also know that there are clients that will not receive any prenatal classes/care and that transportation is a barrier to care in our community. I would use additional funding to be able to purchase CPR equipment to teach infant CPR for new mothers and fathers during childbirth classes. Also still looking for funds for a TV.”*
- *“We would use further grants to purchase wireless electronic fetal monitoring system. This would allow more movement for our laboring mothers.”*
- *“I think one of the biggest needs in our community for maternal health is respite care. We have moms that experience health issues that will not seek treatment due to not having anyone to care for their children. That being said I believe this is a bigger issue than we can take on but one that does need to be addressed.”*
- *“We would purchase and pilot better translation services so that we could serve all Gallatin County families in the way we serve English speaking families.”*
- *“We’ve been able to accomplish so much for our handful of pregnant and postpartum clients served during this program period, we could continue to offer these services, particularly increasing the accessibility to bodywork, offering more frequent and continuous meal trains for new parents, and the distribution of more postpartum kits. Additional and sustainable funding would allow us to offer continued support to clients through birth/postpartum care, food support, body work (chiropractic/massage), and other basic needs like transportation. We would also be able to continue to offer our staff training in doula cares throughout the birth and postpartum period. For example, we discovered at the very end of our grant period that one of our staff members that is deeply involved in parenting class facilitation is also very passionate about offering greater postpartum support to her clients. Thankfully, we still had money in our training budget and enrolled her in a postpartum doula support class that will be beneficial for both this staff member and her clients at Mountain Home.”*

- *“Further training for doulas in more specific areas (such as grief, lactation, childbirth), a scholarship fund to provide unique support for each family (such as therapy, meal train, baby gear, etc), and childcare for our peer support groups (to remove the barrier of mothers needing to find their own childcare in order to attend a group).”*
- *“I would put together a committee of our local clinic doctors and nurses who see the pregnant women, L&D doctors and nurses who deliver these babies and send the new mom and baby home, WIC personnel, a few day care providers who take newborns, a rep from CFS, a rep from our local mental health office, and anyone else with a stake in supporting new families to put together the best support network our community could possibly provide to new these new families.”*
- *“If we were to have further funding for improving maternal health outcomes, our proposal for funding would be similar. We would hope to utilize funds to further allow for postpartum or pregnant women to be provided with necessary safety supplies to parent safely in their own home.”*

### **How can the mini-granting process be improved?**

Most awardees agreed that the mini-grant process was straight-forward and the grant was easy to apply for. Respondents noted that the short timeline of the grant was challenging.

- *The process was relatively easy. All the people that I have been in contact with have been very helpful.*
- *For us, trying to spend that amount of money in such a short period of time was super hard. If we had access to a large limit credit card it would have been easier or if we would have had longer to spend it.*
- *Due to the fact that our main barrier in this grant was the brief timeline, we would advocate for more notice about funding and a longer grant period. The extended time our doulas spend with clients through pregnancy and postpartum just isn't very conducive to a 4-month grant period. With this in mind, we would also like to thank you for your flexibility in allowing Mountain Home to take more time to spend down our funds and benefit more families in the process.*
- *We struggled with the registration for payment.*
- *This was a very easy process! I do not see how you could improve that. It did not require a lot of additional time to apply or report on the grant and that was great! Sometimes grants can be so tedious that there becomes a need to really weigh the time it takes to complete one and what the grant will provide for patients and outcomes. Thank you for making this simple as everyone wears many hats in our facility.*
- *The application process was very straightforward and easy to fill out. If there is any way that the spending time frame could be expanded, that would have been the most helpful.*

### Additional Comments

- *Thank you for providing this opportunity to improve maternal health in our community!!*
- *Thank you for this opportunity and for all you do for Montana's MOMS!*
- *Thank you so much for this opportunity! We were able to support staff and families in our community in a way that was so meaningful and it wouldn't have been possible without the funding.*
- *Thank you for this mini-grant opportunity! It really helped us to start up our formal doula services that we had been planning on implementing since January 2022.*
- *Thank you for being the funding source that allowed us to put this project into action. We have been wanting to do this for several years.*
- *Thank you for the opportunity to create awareness bags for disadvantaged moms.*
- *Thank you for awarding us this grant. The work that we were able to accomplish helped our patients through a difficult time during their postpartum journey.*
- *Thank you for this funding! Even though it was stressful and in addition to an already packed schedule, I appreciate the funds and am looking forward to giving the new moms education and attention that is about them. New moms are so often lost in their baby's spotlight.*
- *Thank you so much for supporting the YWCA Helena. We are grateful for the support of our critical programs for women and children.*



**Table 4.** UM Mini-Grant Award Amounts and Grant Expenditure Report Outs

Organization	Amount Awarded	Award Amount Used	Please describe, briefly, how grant funds were expended, if expenditures went as planned, and if there are any grant funds remaining.
Big Horn County Public Health	\$5,080.19	\$5,078.48	<i>"We were able to purchase all needed supplies for childbirth classes. Our awarded amount was 5080.19 and we spent 5078.48. We were able to purchase a new curriculum from Injoy (about childbirth), yoga mats, labor balls, a positions video for childbirth, and a rebozos. Lots of tear sheet educations for baby's first year as well."</i>
Community Hospital of Anaconda	\$10,000.00	\$7,391.80	<i>"We used the funding for HALO basinetts to promote safe sleep with easy access to baby within basinet."</i>
Dawson County Best Beginnings Coalition	\$17,500.00	\$17,500.00	<i>"We used the funds to purchase items for a diaper bag full of supplies for mom. Water bottles, tea, slippers, etc. We designed a magnet with signs of postpartum depression signs and phone numbers to contact if needed. We also included information regarding WIC and Parents as Teachers and Bright by Text. We did spend \$700 on gas cards to be used for postpartum follow ups."</i>
Florence Crittenton Home and Services	\$14,620.00	\$14,620.00	<i>"Grant funds were expended to pay for trauma training workshops, equine therapy, supplies and meals during workshops, and wages for staff time spent attending. Funds were expended within the proposed line items, however slightly more funding was allocated to staff time as more staff members were able to attend then originally anticipated."</i>
Gallatin City-County Health Department	\$20,000.00	\$19,999.58	<i>"We used the funding to better serve the Spanish speaking mothers and children in our community as well as the Health Department staff that support families. We contracted with a bilingual Community Health Worker and used funding to support two native Spanish-speaking home visitors' ( 1 nurse and 1 social worker) time to deliver Parents As Teachers evidenced-based home visiting to our Latinx families in Gallatin County. We also used the funding to support the Health Department staff that serve our Gallatin County families. All expenditures went as planned and no grant funds are remaining."</i>
Mountain Home Montana	\$16,000.00	\$16,000.00	<i>"For the most part, expenditures were spent as planned. There were some travel expenses that weren't spent because the training that was planned for didn't work out with our staff person's schedule. We did purchase several gift cards that we plan to distribute with the postpartum kits and to families in need of food during the postpartum period. However, all of the funding was spent within the designated budget categories and directly benefited Doula programming."</i>

Postpartum Resource Group	\$20,000.00	\$20,000.00	<i>"Funds were spent on doula training, print materials, online advocacy, and the Network Director salary. All funds were spent according to plan with the exception of \$3,000 from the "doula training" budget, which was instead spent on a therapy scholarship for mothers in need. Since submitting the grant application we decided that a portion of the funds for training doulas would be well spent as a tool for doulas to give to clients. Many of our clients would benefit from mental health support but decline it due to financial barriers."</i>
Richland County Health Department	\$6,164.00	\$2,360.45	<i>"We purchased all of the items as planned but because we were able to find prenatal vitamins and other items at a lower cost than expected we had some funds remaining."</i>
Roosevelt Medical Center	\$900.00	\$900.00	<i>"We purchased five different informative "Welcome to Motherhood" books and created 15 bags each containing the same information for new and postpartum patients about caring for their newborn and for themselves. Expenditures went exactly as planned. All of the funds were expended to purchase the books and bags to put the books in."</i>
St. James Healthcare Foundation	\$17,628.00	\$16,527.85	<i>"The grants funds were used to cover the salary of the project manager, salary for staff training, education opportunity for the lactation counselor and for equipment and supplies for the lactation clinic. Expenditures went as planned. Grant funds remaining \$1,100.15."</i>
Valley County Health Department	\$13,000.00	\$12,013.40	<i>"We have \$986.60 remaining. Expenditures were more difficult than expected due to so many well-developed websites and not so many well-developed handouts, brochures, and pamphlets. Our goal is to saturate the community with health messages and we are doing just that. Media is simple in Valley County - one weekly newspaper, one daily publication, and one radio station. We have prepaid for ads at each of these three. The radio is already going, and the two publications are soon ready. We purchased several handouts along with paper and toner to print our more handouts. We purchased magnets and flyers for the local hospital to give to postpartum parents and to parents in the L&amp;D class they provide. We have paid for 3 months of Snapchat ads to promote our FP/Title X prenatal health services."</i>
YWCA Helena	\$20,000.00	\$20,000.00	<i>"The funds were utilized to purchase items conducive to supporting mothers and children in the WINGS program at YWCA Helena. Examples of purchased items include highchairs, lockable medication boxes, a changing table for a shared bathroom, strollers, sippy cups, children's medication, stationary cribs, basic grooming sets for infants, baby gates, and mattress covers. A diaper storage cabinet was purchased to house diapers for women in need of diapers for their children. Funds were further utilized to support programmatic costs that are not reimbursed by Medicaid. There are no funds remaining from this grant."</i>



**Table 5.** Training Opportunities Supported by UM Mini-Grant Funds

Organization	Training Opportunity	Profession and Professionals Trained
Florence Crittenton Home and Services	Trauma Training	<b>Clinical Staff</b> (Clinical Program Manager, LAC, Clinical Therapist): 3 <b>Residential Staff</b> (Program Managers, Direct Care Staff, Rehab Aides): 12 <b>Community Staff</b> (Program Managers, Home Visitors, Case Managers): 6
Gallatin City-County Health Department	Staff Resiliency Training	Public Health Nurse: 6 Social Worker: 3 Father Engagement Specialist: 1 Veteran and Military Engagement Specialist: 1 Registered Dietician: 1 Breastfeeding Peer Counselor: 1 WIC Clinic Coordinator: 1 WIC Competent Professional Authority: 2 Maternal Child Health Manager: 1 Other Health Department Staff: 33
Mountain Home Montana	Doula Training	Mountain Home Montana Staff: 4
Postpartum Resource Group	Doula Training	Bereavement Doula: 3 PSI PMAD Conference: 5 HMHB Conference: 2 PMADs in Teen Parents training: 1 Lactation Counselor: 1
St. James Healthcare Foundation	Recognizing Postpartum Depression	Registered Nurses: 17